

# KEY FINDINGS SMALL BUSINESS CREDIT SURVEY, Q4 2013

As part of its engagement with the business community, the New York Fed's Outreach Team surveys small firms twice a year about their financing and credit needs. Responses to the *Small Business Credit* Survey provide insight into the dynamics behind aggregate lending trends. The survey probes firms' credit application decisions, strategies for obtaining credit or improving creditworthiness, and uses of credit, as well as future credit plans.

In the Q4 2013 survey, over 1,500 firms in New York, New Jersey, Connecticut, and Pennsylvania, (weighted to be a statistically representative sample), reported on their business performance and credit experiences in the first half of 2013 and their outlook for the first half of 2014.

The key findings for our region are:

# Managing uneven cash flow dominates firm concerns, and 27% percent seek new credit for business expansion

- o Ability to manage uneven cash flow was the top business challenge, ranked above access to capital.
- o Managing day-to-day operations expenses was also the top reason why firms sought credit. Applicants continue to rely on real estate collateral, especially personal real estate, to secure debt.
- o 27 percent of applicants sought credit for business expansion, up from previous surveys.

# Firms report small credit needs and high search costs

- O Most applicants sought relatively small loans (\$100k or less).
- 0 60% of firms have outstanding debt, with the majority holding \$100k or less.
- O Searching for credit is time consuming—on average, firms spent 26 hours searching and applying for credit, contacted 3 financial institutions, and submitted 3 credit applications.

### Credit market is favorable for experienced and profitable firms

- $\circ$  Successful applicants are profitable firms that seek larger loan amounts (\$100k or greater) and have previously obtained credit.
- o Profitable firms were not only more successful in applying for new credit but also reported declines in the interest rate charged on existing debt.

### Firm outlook is positive for Q1 and Q2 2014

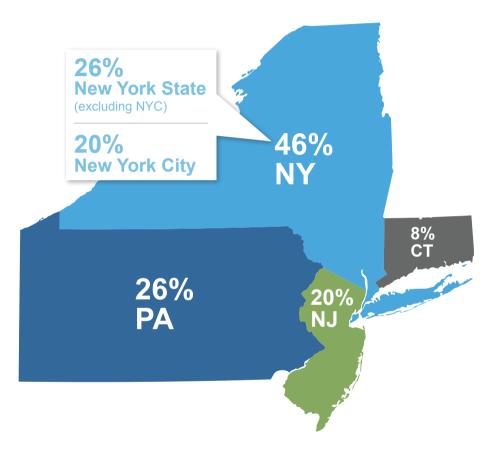
- o More than 50% of respondents expect revenues to increase and 30% expect to add employees. Only 19% reported adding employees in 2013.
- o 29% of firms (similar to first half of 2013) plan to apply in first half of 2014, and another 18% of firms are considering applying.

# **About the Survey**

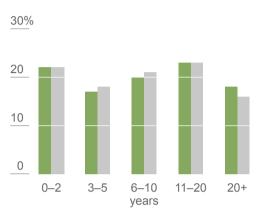
The Small Business Credit Survey (SBCS) is a semi-annual survey of establishments conducted by the Federal Reserve Bank of New York's Outreach Team, reporting information about business performance, financing needs and choices, and borrowing experiences. The SBCS captures the perspectives of businesses with fewer than 500 employees in New York, New Jersey, Connecticut, and Pennsylvania. Results are weighted to reflect the full population of small businesses in the four states of coverage along the dimensions of industry, age, employee size, and geography.

# ABOUT THE RESPONDENTS

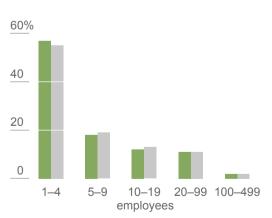
# **GEOGRAPHIC DISTRIBUTION**



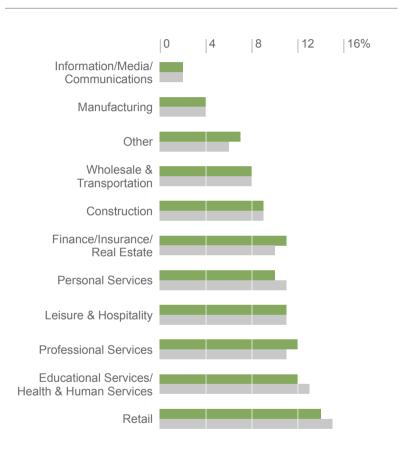
# AGE



# **EMPLOYEES**



# INDUSTRY COMPOSITION



■ SBCS respondents ■ U.S.

Age data from Longitudinal Business Database, 2011. All other data from Census Business Patterns, 2011.

FRBNY Small Business Credit Survey | February 2014

# PERFORMANCE OVERVIEW: 1ST HALF 2013



REVENUE CHANGE, % OF FIRMS PROFITABILITY, % OF FIRMS

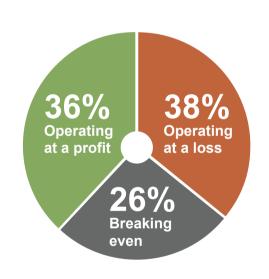
### **BUSINESS CONCERNS**

TOP BUSINESS CHALLENGES, % OF FIRMS

### **EMPLOYMENT**

CHANGE IN EMPLOYMENT, % OF FIRMS

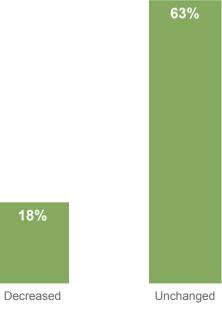


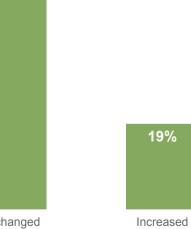


52% uneven cash flow

 $44^{0}/_{0}$  rising fixed costs

37% credit availability





N = 1418

N = 1491

N = 1469

# 6 out of 10 respondents hold debt

58% held less than \$100K

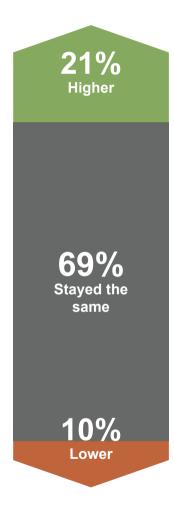
**42%** added debt in the first half of 2013

**53%** used debt to manage cash flow

49% pledged collateral

**42%** pledged personal or business real estate

# INTEREST RATE CHANGE, % OF FIRMS

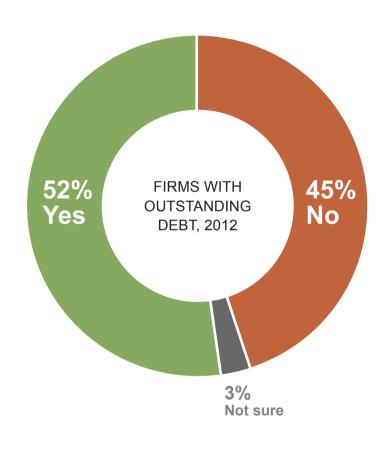


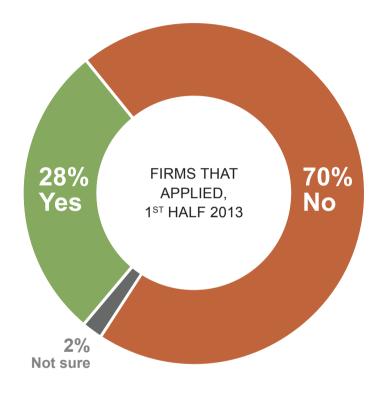
## **DEBT BALANCE**

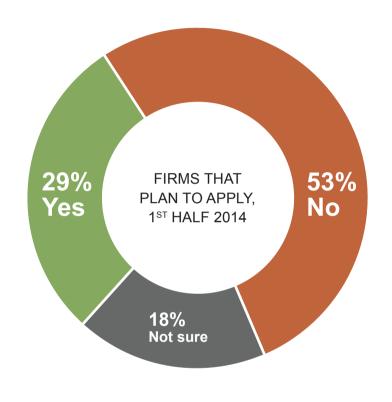


N = 856

# **USE OF CREDIT**







 34% of respondents searched for credit

Nearly 3/4 of firms that searched also applied



\*Mean values reported

# **CREDIT APPLICANTS: 1ST HALF 2013**

**QUICK FACTS** 

PROFITABILITY

**REVENUES** 

28%
Applicants
All other firms

**28%** applied in 1st half 2013

Nearly 2/3 had debt

Nearly 3/4 of applicants applied for lines of credit

Approximately 2/3 of applicants applied for business loans and/or credit cards

36% Operating

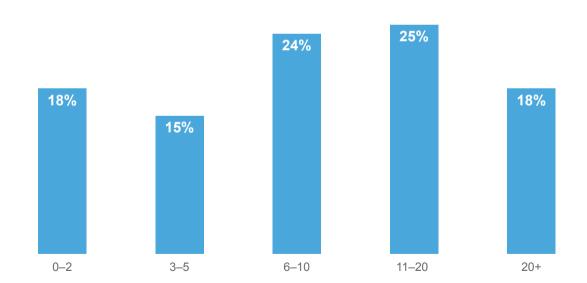
23% Breaking even

at a profit

41% Operating at a loss  $68\% \le $1M < 29\%$ 

N = 437

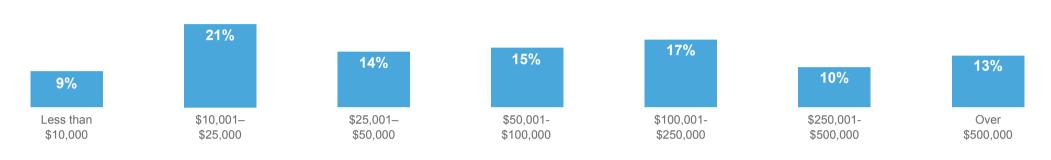
## AGE DISTRIBUTION



# **CREDIT APPLICANTS: 1ST HALF 2013**

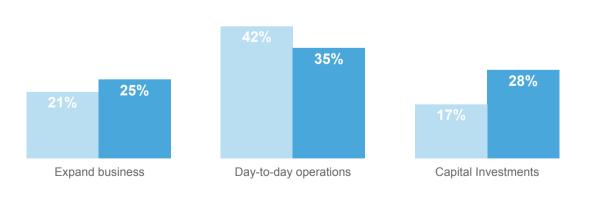
# 28% Applicants All other firms

### AMOUNT OF CREDIT SOUGHT



N = 424

# REASONS FOR SEEKING CREDIT



59% sought < \$100K, and 46% were approved

40% sought > \$100K, and 60% were approved

■ Sought under \$100k (N = 223) ■ Sought over \$100k (N = 197)

# SUCCESSFUL APPLICANTS

**QUICK FACTS** 

**52%** approved during 1st half 2013

Nearly 2/3 received all credit sought

Nearly 3/4 approved for lines of credit

More than 8 in 10 approved for business loans and/or credit cards

PROFITABILITY

20%
Breaking
even

32%
Operating
at a loss

**Operating** 

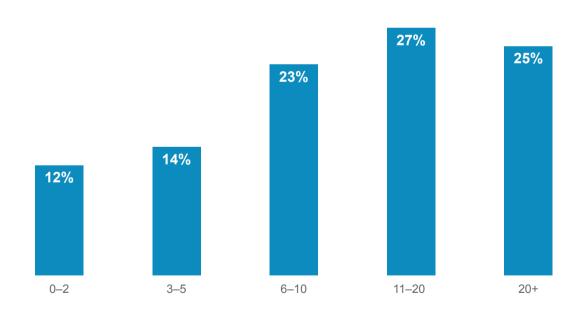
at a profit

**REVENUES** 

58% ≤ \$1M < 41%

N = 225

AGE DISTRIBUTION



15%

Successful

72%

All other

N = 224 N = 225

# **UNSUCCESSFUL APPLICANTS**

**QUICK FACTS** 

47% denied during 1st half 2013

8 in 10 sought lines of credit and/or business loans

4 in 10 sought credit to cover day-to-day operations

6 in 10 used business earnings and/or personal savings as their primary financing source

### **PROFITABILITY**

**Operating** at a profit 25% Breaking even **Operating** at a loss

N = 209

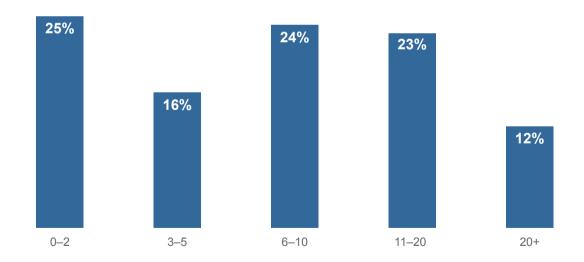
### **REVENUES**

13% Unsuccessful 72% All other firms 117%

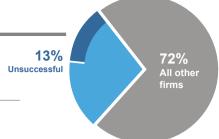
 $79\% \le $1M < 17\%$ 

N = 212

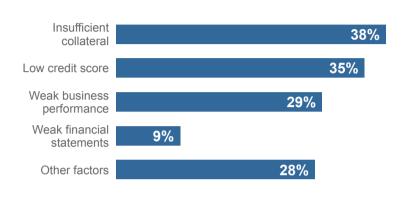
# AGE DISTRIBUTION



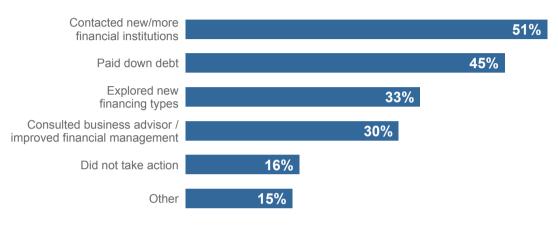
# **UNSUCCESSFUL APPLICANTS**



# **REASONS FOR DENIAL**



# ACTIONS TAKEN IN RESPONSE TO DENIAL



N = 279

# IMPACT OF CREDIT DENIAL



# **NON-APPLICANTS**

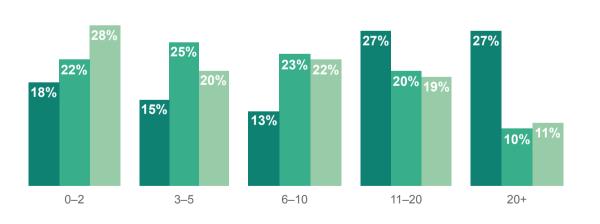
# 70% Nonapplicants 30% All other firms

# FIRMS' REASONS FOR NOT APPLYING

37% Sufficient financing 23% Debt averse 12% Other

N = 961

# AGE DISTRIBUTION



# **REVENUES**

Sufficient financing

 $59\% \le $1M < 33\%$ 

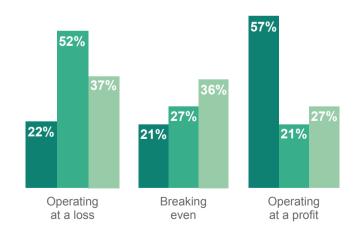
Discouraged

82% ≤ \$1M < 15%

Debt averse

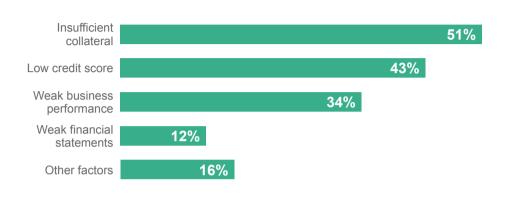
 $80\% \le $1M < 13\%$ 

# **PROFITABILITY**

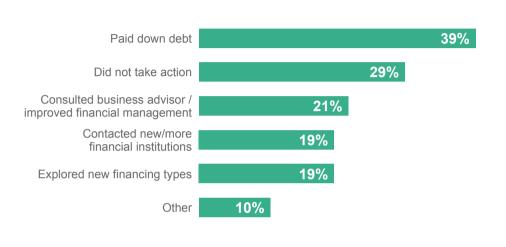


# **DISCOURAGED FIRMS**

# REASONS FOR BELIEVING FIRM WOULD NOT BE APPROVED



# ACTIONS TAKEN TO IMPROVE ACCESS TO FINANCING



70%

Non-

applicants

30%

firms

16%

Discouraged

All othe

N = 222

## IMPACT OF NOT APPLYING



# PERFORMANCE OUTLOOK: 1ST HALF 2014

**FINANCIALS** 

EXPECTED REVENUE CHANGE, % OF FIRMS

EXPECTED PROFITABILITY, % OF FIRMS

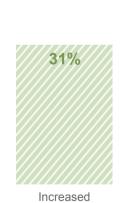


EXPECTED CHANGE IN EMPLOYMENT, % OF FIRMS









N = 1448 N = 1442

N = 1422

Decreased

# CREDIT OUTLOOK: 1ST HALF 2014

**QUICK FACTS** 

PROFITABILITY

**REVENUES** 

29%
Future applicants

71%
All other firms

**29%** plan to apply in the 1st half of 2014

1/2 are new applicants

1/2 are re-applicants

1 in 5 reported being discouraged in the 1st half of 2013

Nearly 1 in 3 were deleveraging

35% Operating at a profit

> 23% Breaking even

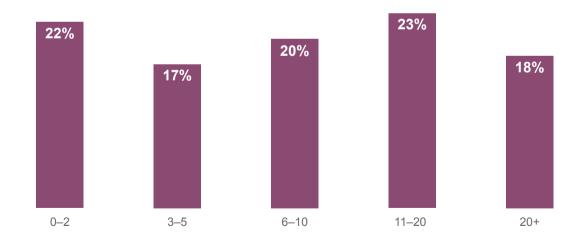
42% Operating at a loss

N = 437

 $65\% \le $1M < 30\%$ 

N = 440

AGE DISTRIBUTION





### SMALL BUSINESS CREDIT SURVEY METHODOLOGY

### Overview

The Small Business Credit Survey (SBCS) is a semi-annual establishment survey conducted by the Federal Reserve Bank of New York, reporting information about business performance, financing needs and choices, and borrowing experiences. The fall 2013 survey also asked small businesses about the immediate and longer-term impact of Superstorm Sandy. The SBCS captures the perspectives of businesses with fewer than 500 employees in New York, New Jersey, Connecticut, and Pennsylvania. The SBCS is distributed through civic and non-profit partners, primarily Chambers of Commerce, industry associations, and development corporations/authorities.

In total, there were 1548 responses to the survey fielded from October 10, 2013 to Dec 31, 2013. The number of responses to each individual question varied, based on relevance (i.e. firms that were not affected by Superstorm Sandy did not answer subsequent questions about the storm's impact). All results are weighted to reflect the full population of small businesses in the four states of coverage, along the dimensions of industry, age, employee size, and geography.

# **Sample Design**

The SBCS questionnaire is an online survey distributed by more than 30 partner organizations. Partners contact businesses on their membership lists, asking them to participate in the survey provided through a URL address. In some cases, partners make their distribution list available to the New York Fed. The SBCS is not a random sample, and therefore results should not be interpreted as a statistical representation of small businesses in the Second District or the nation. Rather, the results should be viewed as suggestive and analyzed with awareness of potential methodological biases.

### Weighting

To reduce coverage bias, we use US Census Bureau data<sup>1</sup> to weight responses along the dimensions of industry, age, employee size, and geography. Survey weights are derived to allow estimates to be generated from the sample so as to represent the true small business population. For example, by reweighting our data, we correct for the overrepresentation of older firms. See Appendix A for sampling distributions of the 2013 SBCS after weighting.

<sup>&</sup>lt;sup>1</sup> Age data from US Census Business Dynamics Statistics, 2011. All other data from Census Business Patterns, 2011.

**Appendix A: Selected Characteristics of Firms in the Survey Sample, fall 2013** 

	Sample Size 2013	Sample Distribution After Weighting	Percentage of Total for Weighted Sample
Firm Age			
0-2 years	259	252,853	22.39%
3-5 years	234	188,352	16.68%
6-10 years	281	225,986	20.01%
11-20 years	314	263,677	23.35%
20+ years	460	198,344	17.56%
All Firm Ages	1548	1,129,211	100%
Firm Size			
1-4 employees	752	647,229	57.32%
5-9 employees	291	202,958	17.97%
10-19 employees	216	135,658	12.01%
20-99 employees	248	120,834	10.70%
100-499 employees	41	22,533	2.00%
All Firm Sizes	1548	1,129,211	100%
Geography			
Connecticut	78	87,836	7,78%
New Jersey	246	226,346	20.04%
New York (minus NYC)	383	298,162	26.40%
New York City	507	222,004	19.66%
Pennsylvania	334	294,863	26.11%
All Geographies	1548	1,129,211	100%
Industry			
Agriculture	16	1,357	0.12%
Construction	206	99,216	8.79%
Manufacturing	170	42,623	3.77%
Retail	161	165,926	14.69%
Wholesale/Transportation	108	95,424	8.45%
Information/Media/Telecommunications	60	21,255	1.88%
Finance/Insurance/Real Estate	71	115,873	10.26%
Professional and Business Services	289	127,090	11.25%
Personal Services	42	121,631	10.77%
Education/Healthcare and Social Assistance	111	144,068	12.76%
Leisure and Hospitality	119	124,682	11.04%
Other	195	70,066	6.20%
All Industries	1548	1,129,211	100%



### **Partner Organizations**

Adirondack North Country Association

Albany Colonie Regional Chamber of Commerce

Better Business Bureau of Metropolitan New York

Brooklyn Chamber of Commerce

**Business Council of Westchester** 

Connecticut Economic Resource Center, Inc

New York City Department of Consumer Affairs, Office of Financial Empowerment

Development Authority of the North Country

**Empire State Development Corporation** 

Office of Economic Development, City of Stamford

**Essex County Economic Development Corporation** 

Federal Reserve Bank of Philadelphia

Finger Lakes Economic Development Center and Yates County Industrial Development Agency

Genesee County Chamber of Commerce

Greater Newark Enterprises Corporation

**Hudson County Economic Development Corporation** 

Jefferson County Industrial Development Agency

Long Island Association

Manufacturers Association of Central New York

Minority Women Owned Business Enterprise Directories: New York City, New York State

Mohawk Valley EDGE

New Jersey Business and Industry Association

New York City Council

New York City Department of Small Business Services

Newark Regional Business Partnership

North Country Chamber of Commerce

Queens Chamber of Commerce

Rising Tide Capital

Small Business Administration, Buffalo Office

Small Business Development Center, Jefferson Community College

Somerset County Business Partnership

South Bronx Overall Economic Development Corporation

Stamford Chamber of Commerce

Women Presidents Educational Organization

# **INTRODUCTION**

This Small Business Credit Survey is conducted by the Federal Reserve Bank of New York and asks small businesses about their business performance and their financial and credit experiences.

The questionnaire takes approximately 15 minutes to complete. **Your answers are confidential and results are reported only in the aggregate**. The valuable information you provide will help policymakers and business service organizations shape programs to benefit small business owners.

For optimal readability, we recommend taking the survey on a desktop computer or a tablet.

Thank you for your time.

# **DEMOGRAPHICS**

Fi	irst, we have some general questions about your business.			
1)	What is the name of your business?			
2)	Is your business a <b>FOR-PROFIT</b> organization? ( <i>Not-for-profit firms have a special designation from the IRS</i> )			
	Yes No			
	Not Sure			
3)	What is your business's <b>PRIMARY</b> Zip Code?			
4)	In what year was your business established?(YYYY)			
5)	What type of funding was used to start your business? Select all that apply. Business loan Line of credit Credit cards Personal savings Friends/Family Other, please specify (e.g. home equity line)			

6)	Please select the category that <b>BEST</b> describes your business's industry.
	Agriculture
	Construction
	Manufacturing
	Retail trade
	Wholesale trade
	Transportation and warehousing
	Information, media, and telecommunications
	Finance, insurance and real estate
	Professional and business services (e.g. Consulting, accounting)
	Personal services (e.g. Laundry services, nail/hair salon)
	Education
	Health care and social assistance
	Arts, entertainment, and recreation
	Accommodations and food services
	Other, please specify:
	ext, we have a few questions about the approximate size of your business.  How many people does your business employ, including all full-time and part-time employees, and owners?
8)	Roughly, what were your business's total revenues in 2012? Less than \$50,000\$50,001 - \$250,000\$250,001 - \$500,000\$500,001 - \$1,000,000\$1,000,001 - \$5,000,000\$5,000,001 - \$10,000,000\$10,000,001 - \$100,000,000\$6reater than \$100,000,000\$Not Sure
	rot butc



# PERFORMANCE

We now have a few questions about your business's performance and strategy in the first half of calendar year 2013.

a loss? At a profit			
Break even			
At a loss			
10) Comparing the first half of calen following increase, decrease, or stay	•	-	d in 2012, did the
	Increased	Stayed the Same	Decreased
Revenue	•	0	0
Net profits	•	O	•
Number of employees	•	O	<b>O</b>
ousiness expect the following to incr		•	
	Will increase	Will stay the Same	Will decrease
Revenue	O	O	•
Net profits	O	•	0
Number of employees	$\sim$		
Trumber of employees	<b>O</b>	0	0
12) Select the MAIN strategy, if any half of calendar year 2013.  Reduced staff hours and Reduced operating expe Lowered debt payments Increased capital investre Launched new products. Added new clients and/outlinerased pricing No changes made to improve the company of the calendary of the cale	y, your business er /or reorganized m nses ments /services or markets	nployed to improve o	





17) Piea 2013.	ise select the <b>PRIMARY</b> type of financing used by your business in the first half of
2010.	Business earnings (cash income)
_	Credit cards
	Business loan/line of credit
_	Personal savings
	Friends/Family
-	Other, please specify (e.g. equity financing, trade credit, home equity line)
18) Wha	at percentage of your business's operations in the first half of 2013 was financed by
	on Q12>?
_	All (100%)
_	Most (>=50%)
_	Some (<50%)
-	None (0%)
-	your business have any outstanding debt as of June 30, 2013? YesNoNot Sure
If you a	nswered "Yes" go to question 20, otherwise skip to 27.
20) Hov	v much total debt did your business have as of June 30, 2013?
_	\$1- \$10,000
_	\$10,001 - \$25,000
_	\$25,001 - \$50,000
_	\$50,001 - \$100,000
_	\$100,001 - \$250,000
_	\$250,001 - \$500,000
_	\$500,001 - \$1,000,000
_	Over \$1,000,000
-	Not sure
21) Wh	nat percentage of your business's total debt was held on credit cards as of June 30, 2013? All (100%)
-	Most (>=50%)
_	Some (<50%)
	None (0%)



22) For what <b>PRIMARY</b> purpose does your business use	financing from non-business earning
sources (e.g. business loan, line of credit, personal saving	s)?
Refinance or pay down debt	
Capital investment	
Hire employees	
Real estate investment	
Fulfill existing business contracts	
Launch new product/service	
Manage cash flow / operating expenses	
Business only uses business earnings	
Other, please specify	
23) Of your business's total debt, how much was <b>ADDEI</b>	or <b>RENEWED</b> in the first half of
calendar year 2013?	
All (100%)	
Most (>=50%)	
Some (<50%)	
None (0%)	
24) How did the interest rate on your business debt change	ge in the first half of 2013 compared
with 2012?	50 in the first hair of 2013 compared
Rate became lower	
Rate stayed the same	
Rate became higher	
25) Was collateral required to secure <b>ANY OF</b> your busi	ness debt? Collateral can include
inventory, equipment, property, personal real estate or ot	
Yes	
No	
Not sure	
If you answered "Yes" continue to question 26, otherwise	go to question 27.
26) Which types of collateral were required to secure you	r business debt? <i>Select all that apply</i> .
Inventory or accounts receivable	r cusiness deer. sereer air mai appry.
Business non-real estate assets (e.g. equipmen	nt. vehicles. securities)
Business real estate	,,,
Personal real estate	
Other, please specify (e.g. personal assets)	
(0.8. per section disserts)	



# **APPLICATIONS**

Next, we have a few questions regarding your business's use of credit in the first half of calendar year 2013.

27) Did your business search for credit in the first half of 2013?
Yes
No
Not sure
If you answered "Yes" continue to question 28, otherwise go to question 29.
28) What was the <b>MOST</b> frequent way in which your business searched for credit in the first
half of 2013?
Internet search
Consulted business's primary financial institution (e.g. The bank, credit union,
community bank, or other institution your business usually deals with for financing
purposes)
Consulted multiple financial institutions (e.g. Bank, credit union, community bank)
Consulted with business service organization (e.g. Chamber of commerce, business
development center)
Consulted with accountant
Consulted with friends and family
Other, please specify
29) Did your business <b>APPLY</b> for credit in the first half of 2013?
Yes
No
Not sure
If you answered "Yes" continue to question 30, if you answered "NO" continue to question 41,
otherwise go to question 45.
APPLICANT BRANCH
30) How many applications for credit did your business submit in the first half of 2013?
31) How many different financial institutions did your business submit a credit application to in
the first half of 2013?
32) When applying for credit in the first half of 2013, approximately how many total hours did
your business spend researching and completing credit applications?



33) W	That was your business's <b>MAIN</b> purpose for seeking credit in the first half of 2013?
	Start business
	Expand business (e.g. New products, new markets, including exporting)
	Fund day-to-day operations and/or purchase inventory
	Make capital investments (e.g. Real estate, equipment, or vehicles)
	Other (e.g. repay debt, build reserve)
34) H	ow much credit did your business <b>APPLY</b> for in the first half of 2013?
	\$1-\$10,000
	\$10,001 - \$25,000
	\$25,001 - \$50,000
	\$50,001 - \$100,000
	\$100,001 - \$250,000
	\$250,001 - \$500,000
	\$500,001 - \$1,000,000
	Over \$1,000,000
	Not sure
33) 110	w much of the credit your business applied for was approved? All (100%) Most (>=50%) Some (<50%) None (0%)
	ver to Q35 different from received "All (100%)" of the credit it applied for continue to on 36, otherwise go to question 45.
36) WI	hat was the MOST important business impact of not receiving the full amount of credit for
which	your business applied?
	Did not hire new employees
	Delayed/prevented ability to fulfill existing orders/contracts
	Delayed/prevented expansion of business (e.g. Purchase of new capital assets,
	Launch of new product or service)
	Sought alternative financing sources (e.g. Crowd funding, peer-to-peer lending,
	community networks)
	No significant impact
	Other, please specify

If sought alternative financing sources continue to question 37, otherwise go to question 40.



8) What were the li	ikely reaso	ne vour bue	siness did not r	eceive the ful	ll amount of cred	lit applied
or in the first half o	•	•		ccerve the rul	if amount of cree	и арриса
	edit score		11 7			
Insuffic	eient collate	eral				
	_		ments or tax st			
	_		(e.g. uneven ca	-		
Other is	actors, piea	se specify_				
	l'. DD O		. 1 1 .	1 6 .	.1 (" .1 10 (	. 1 1
9) Which types of cear 2013?	credit <b>PR</b> O	DUCTS a	id your busines	ss apply for 11	n the first half of	calendar
Credit Prod	duct A	applied	Did not	1		
Credit 1 100		тррпец	apply			
Business L	oan	O	O			
Line of Cre	edit	O	O			
Credit Ca	ırd	O	•			
Other, plea	ase	o	O			
specify						
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specify		all, some, o		redit it applie	ed for in the first	half of
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Other, please specify
If you selected "Did not think we would be approved" continue to question 42, otherwise go to question 43.
42) What were the likely reasons your business would not be approved? <i>Select all that apply</i> . Low credit score
Low credit scoreInsufficient collateral
Weak/missing financial documents or tax statements
Weak business performance (e.g. uneven cash flow, weak revenue)
Other factors, please specify
43) In the first half of 2013, what was the <b>MOST</b> important business impact of deciding not to
apply for credit?
Did not hire new employees
Delayed/prevented ability to fulfill existing orders/contracts
Delayed/prevented expansion of business (e.g. purchased new capital assets,
Launch of new product or service)
Sought alternative financing sources
No significant impact
Other, please specify (e.g. Delayed/prevented ability to fulfill existing business)
If business sought alternative financing sources continue to question 44, otherwise go to question 45.  44) Please specify the alternative financing sources (e.g. Crowd funding, peer-to-peer lending)
END OF NON-APPLICANT BRANCH
We now have a couple questions about your business's future credit
application plans.
45) Does your business plan to apply for credit in the first half of calendar year 2014? Yes NoNot Sure
46) If your business were to <b>APPLY</b> for credit in the first half of 2014, do you think it would be approved? Yes

50) As a result of Superstorm Sandy, did the following increase, decrease, or stay the same? Increased

Stayed the same

Decreased

Yes, overall negatively affected

\_\_\_\_No, not significantly affected

Revenues Expenses Debt Assets

51) Which types of insurance did your business have at the time of Superstorm Sandy? Select at
that apply.
Property insurance
Flood insurance
Business disruption insurance
No insurance
Other, please specify
If $Q51 = No$ insurance then skip to $Q53$
52) Roughly, what <b>PERCENT</b> of your business's losses was recovered through insurance?
Business did not suffer any losses
None (0%)
Some (<50%)
Most (>=50%)
All (100%)
If $Q49 = No$ , not significantly affected then end survey
If $Q49 = positive$ , go to $Q53$
If Q49= negative, go to Q55
53) What was the <b>TOTAL</b> value of your business's <b>ESTIMATED</b> financial gain from
Superstorm Sandy?
Less than \$10,000
\$10,000 - \$25,000
\$25,001 - \$50,000
\$50,001 - \$100,000
\$100,001 - \$250,000
Greater than \$250,000
54) Please describe how your business was positively affected by Superstorm Sandy
Skip to Q57
55) Please select the <b>TOP TWO</b> sources of Superstorm Sandy-related losses that your business
experienced. Select up to 2.
Damage to / loss of assets (e.g., buildings, equipment, inventory)



Utility or service disruption (e.g. power, water, post office, internet)	
Supplier disruption (e.g., loss of supplier, supplier delivery delays, increas	ed suppl
costs)	
Decreased customer demand / customer evacuation	
Gasoline shortage	
Other, please specify	
56) What was the <b>TOTAL</b> value of your business's <b>ESTIMATED</b> financial losses from	m
Superstorm Sandy?	
Less than \$10,000	
\$10,000 - \$25,000	
\$25,001 - \$50,000	
\$50,001 - \$100,000	
\$100,001 - \$250,000	
Greater than \$250,000	
57) What was the <b>MOST</b> important financing need that your business experienced in the	ne
aftermath of Superstorm Sandy?	
None	
Meeting operating expenses (e.g. Payroll.)	
Making emergency, one-time investments (e.g. Cost of replenishing invent	tory)
products/services.)	eu
Making capital investments (e.g. Replacing lost equipment.)	
Making capital investments (e.g. Replacing lost equipment.)Making risk reduction investments (e.g. Building improvements.)	
Repositioning business to meet changing customer demandOther, please specify	
other, pieuse speerfy	
If $Q57 = None$ then go to $Q62$	
58) How did your business address this financing need? <i>Select all that apply</i> .	
Business earnings	
Business loan (non-SBA) / line of credit	
Business credit card	
SBA disaster assistance loan / government loan	
Business savings and/or insurance payments	
Disaster aid/grant	
Personal resources (e.g. Personal credit cards, savings, friends/family)	
Have not addressed	
Other, please specify	

59) Now, roughly one year later, what type(s) of financing needs related to Superstorm Sandy
does your business have? Select all that apply.
None
Meeting operating expenses (e.g. Payroll)
Making capital investments (e.g. Replacing lost equipment)
Making risk reduction investments (e.g. Building improvements)
Repositioning business to meet changing customer demand
Other, please specify
If $Q59 = None$ then go to $Q62$
60) Roughly, what is the <b>TOTAL</b> cost of these financing needs?
Less than \$10,000
\$10,000 - \$25,000
\$25,001 - \$50,000
\$50,001 - \$100,000
\$100,001 - \$250,000
Greater than \$250,000
61) Roughly, what <b>PORTION</b> of these costs has your business been able to fund ( <i>through</i>
savings or borrowing) to date?
None (0%)
Some (<50%)
Most (>=50%)
All (100%)
62) May we contact you about your business's experience with Superstorm Sandy? If so, please provide your email